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# PAPER SERIES

## SUMMARY

It is mandatory for NATO and the Government of the Islamic Republic of Afghanistan (GIROA) to create a "Bridging Organization" (Afghan Coordinating Unit - ACU) that will have a lasting presence. It must not be established as a "Token" gesture, but as a fully endowed operational entity capable of planning, implementing, clearing, and Coordinating "all" operations both within Afghanistan and the extended Region. Within the Afghan Coordination Unit, the first step in planning will be the recognition, identification, and quantification of all the problems. The Military and Security needs are another class of problems. To be successful, a third category — cross-border and other third-party problems — must be integrated into the planning. This last will require serious inputs and actions from the Intelligence Agencies of many countries.

## AFGHAN COORDINATING UNIT - WHY AND HOW

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Due to the multi-layers of problems that comprise that history of Afghanistan to this day and the continuing difficulties to address those problems, it is necessary to adopt a fresh approach to bring stability; one that will entail the careful coordination of many layers of organizations and activities, along with the commitment, measured in many years and resources, by the international Agencies to achieve success.

Afghanistan offers a chance to be credible and a starting point that can only be ignored at great risk to the entire Global Leadership, both National and International Institutions.

The problems of Afghanistan can easily be magnified throughout the region unless they are resolved into a stable society that contributes to peace in the region.

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a lasting presence in "Coordinating" ALL future activities and affairs relative to the many diverse elements and needs that comprise both the complex Afghan Society and that of the Region. Without this Institution, the problems in Afghanistan and the larger Region will remain.

The ACU is required to bring a lasting coherency to operations and stability. It must not be established as a "Token" gesture, but as a fully endowed operational entity capable of planning, implementing, clearing, and Coordinating "all" operations both within Afghanistan and the extended Region. These will include all Military, Political, Intelligence, Economic, Public Diplomacy, Social, Educational, and Technological Aspects. This is necessary due to the Regional influences that can only be resolved through Diplomatic and Social Development means that are properly supported as part of the "Regional" Comprehensive Plan. The ACU must also be developed to possess one of the most sophisticated Intelligence and Information Agencies in the world. Its role in supporting Public Informational and Social Services will require that it possess the ability to generate the highest quality Educational Resources and Supporting Infrastructures.

It is mandatory for NATO and the Government of the Islamic Republic of Afghanistan (GIROA) to create a "Bridging Organization" (ACU) that will have



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The effective involvement of the UN agencies, NATO, and EU in the creation of the ACU (Afghan Coordinating Unit) is certainly the most important measure to insure the application of the "Regional" Comprehensive Approach.

The ACU will facilitate the establishment of a strong centralized government in Afghanistan. Real programs then can be started between the government and local communities with credibility. Otherwise, the local communities must maintain certain fluidity between themselves and any outside threats or influences, especially when those threats or influences have the ability to provide benefits.

Staff Members should possess "Lawrence of Afghanistan" qualities. Each needs to be acquainted with the positive and negative sides of the so-called "western societies". They should be able to help implement the positive influences of "western culture" without its negative by-products. All this must be performed with respect to the Region's traditions and cultural heritage. It is necessary to sort out the benefits of the western world and the beneficial traditions of the "Region". Only then can these be melted together into a new and modern Afghanistan.

### Parameters

Within the Afghan Coordination Unit, the first step in planning will be the recognition, identification, and quantification of all the problems. The proposed solutions and infrastructures necessary to address each can then be developed. This is the hard battle that will also involve the military and security personnel. Procedures and actions will then follow. The needs of the Afghan people cannot be ignored within each of the areas or zones. This requires major coordination planning for all aspects of the forces affecting Afghanistan, inside and out. The appropriate personnel then need to be placed into that matrix. Otherwise, conditions will easily deteriorate into something that is constantly changing.

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problems... as is embodied in all Military or "Business" approaches.

Specially developed new Educational Resources, suitable for broad applications, will address many of the needs of the Afghan people as well as others' needs. Other applications of the newest technologies will facilitate the significant changes in personnel and positions if the need arises. The Military and Security needs are another class of problems. To be successful, a third category — cross-border and other third-party problems — must be integrated into the planning. This last will require serious inputs and actions from the Intelligence Agencies of many countries.

### ABOUT GLOBSEC PAPER SERIES

Globsec Paper Series provides Slovak and broader security community with policy recommendations by decision and opinion-makers throughout Euro-Atlantic. Their aim is to foster the discussion on current international security issues and transatlantic agenda bringing upon critical assessment the topic.

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### ABOUT SAC

The Slovak Atlantic Commission (SAC) is an independent, non-partisan, non-governmental organization which deals with national and international security issues. Aim of the Slovak Atlantic Commission is to support constructive and active involvement of the Slovak Republic in international affairs with emphasis on cooperation in the Euro-Atlantic community, support of transatlantic cooperation and effective implementation of foreign and security policy of SR through building a net of individuals and institutions (state, non-governmental and private), unified in strong security community. The Slovak Atlantic Commission represents a net of leaders who bring ideas to power and give power to ideas.